## EXHIBIT 18





Smithfield Foods, Inc. May 13, 2009

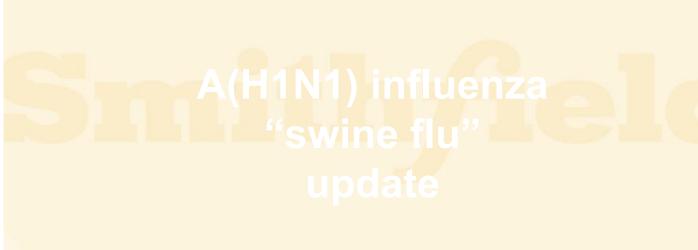
## **Forward-Looking Statements**

This presentation contains "forward-looking" statements within the meaning of the federal securities laws. The forward-looking statements include statements concerning the Company's outlook for the future, as well as other statements of beliefs, future plans and strategies or anticipated events, and similar expressions concerning matters that are not historical facts. The Company's forward-looking information and statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed in, or implied by, the statements. These risks and uncertainties include the availability and prices of live hogs, raw materials, fuel and supplies, food safety, livestock disease, live hog production costs, product pricing, the competitive environment and related market conditions, hedging risk, operating efficiencies, changes in interest rate and foreign currency exchange rates, changes in our credit ratings, access to capital, the investment performance of the Company's pension plan assets and the availability of legislative funding relief, the cost of compliance with environmental and health standards, adverse results from on-going litigation, actions of domestic and foreign governments, labor relations issues, credit exposure to large customers, the ability to make effective acquisitions and dispositions and successfully integrate newly acquired businesses into existing operations, the Company's ability to effectively restructure portions of its operations and achieve cost savings from such restructurings and other risks and uncertainties described in the Company's Annual Report on Form 10-K for fiscal 2008 and in its subsequent Quarterly Reports on Form 10-Q. Readers are cautioned not to place undue reliance on forward-looking statements because actual results may differ materially from those expressed in, or implied by, the statements. Any forward-looking statement that the Company makes speaks only as of the date of such statement, and the Company undertakes no obligation

#### Agenda

- 1. A(H1N1) influenza "swine flu" update
- What we have been doing
- 3. Pork Group restructuring plan
- 4. Covenants, liquidity and refinancing
- 5. Bottom line
- Appendix Who we are & Exports

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## Swine Flu "Tip" What Not To Do



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 $https://www.sec.gov/Archives/edgar/data/91388/000009138809000017/ex99\_1.htm$ 

## A(H1N1) Influenza Chronology

Name of a name fluid

Mexico

Media and blogs speculate on possible link between flu and Smithfield joint venture in Veracruz <u> April 27-May 1</u>

Smithfield sends team

Various worldwide health organizations proclaim "Pork Is Safe

Smithfield submits samples from Veracruz farm for genetic sequence analysis

<u>May 4-8</u>

Smithfield sends additional team with outside experts to

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#### A(H1N1) Influenza - Pork Is Safe To Eat

- A(H1N1) is <u>not</u> a foodborne illness pork and pork products are safe
- No evidence of A(H1N1) influenza in Smithfield's swine herds or employees worldwide
- Smithfield continues rigorous biosecurity practices

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#### **Mexico**

- No clinical signs or symptoms of A(H1N1) influenza in joint ventures in Mexico
- Voluntarily submitted samples for genetic sequence analysis to confirm the absence of A(H1N1) influenza





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#### A(H1N1) Impact on Demand

#### Week of April 27

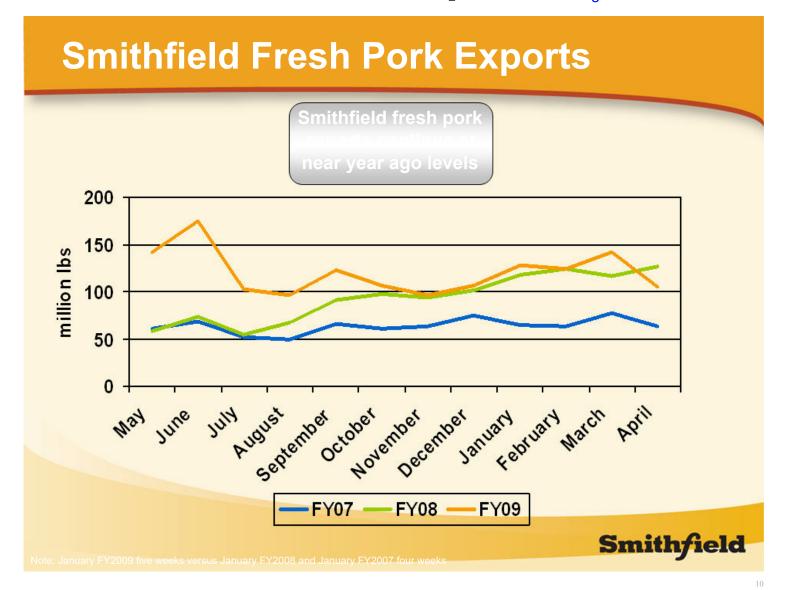
#### Week of May 4

Domestic retail pork sales initially down nearly 10 percent

Pork demand is recovering and packaged meats margins remain robust

pprices sharply declined Markets are correcting as seasonal hog supplies tighten

China and Russia have imposed export restrictions and demand from Mexico has weakened Restrictions are easing and demand from Mexico is improving





#### **Strategies for Today and Tomorrow**

#### **Past**

#### **Today and Tomorrow**

Growth through acquisitions

Focus on synergy, efficiency, ROIC and margins

Deleverage balance sheet, manage liquidity and capital expenditures

Turnarounds with minimal corporate restructuring

Restructure Pork Group for higher performance

Shed non-core or under-performing businesses

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## **Proactively Managing the Business**

<u>Date</u>	Action	<u>lmpact</u>
February 2008	Initial Five Percent Reduction of Smithfield U.S. Sow Herd	Reduction of 50,000 sows and production of one million fewer market hogs annually by fiscal 2010
		Replaced bridge loans with permanent financing

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## **Proactively Managing the Business**

Date	<u>Action</u>	<u>Impact</u>
July 2008	Sale of 4.95 Percent of Shares to China's COFCO Limited	Improved liquidity and created long term relationship with one of China's leading trading companies
		Total reduction of 100,000 sows and production of two million fewer market hogs annually by fiscal 2010
		Smithfield

## **Proactively Managing the Business**

Date	Action	<u>Impact</u>
	Merger of Campofrío and Groupe Smithfield	Formed leading European packaged meats company and monetized joint venture into publicly-traded company
		\$125 million in estimated annual EBT improvement by fiscal 2011
		Smithfield

1.4

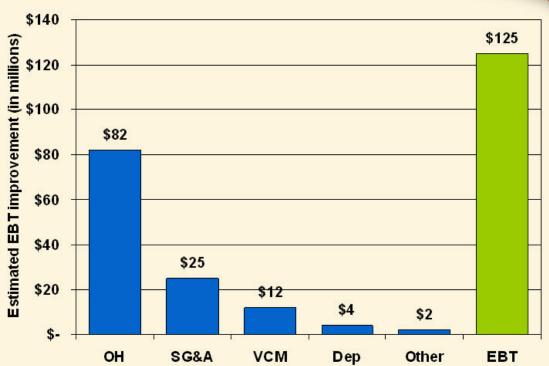


#### Pork Group Restructuring Plan

- Streamline Pork Group structure by reorganizing management team under George Richter
- Consolidate seven IOC's into three and close six processing plants
- Merge three fresh pork sales organizations into two and consolidate three overseas export teams into one to improve efficiency and reduce SG&A
- Consolidate manufacturing platform to improve margins and lower costs by increasing plant utilization from 81 percent to 87 percent

## Improvement from Restructuring



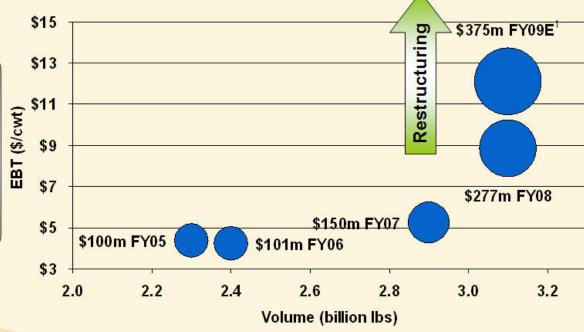


## **EBT Impact from Restructuring**

(in millions)	FY09Q3	FY09Q4 <sup>1</sup>	FY10 <sup>1</sup>	<b>FY11</b> ¹	Total
Plant consolidation capital requirements					\$53
One time expenses					Q-4-1
Non-cash asset write-off					\$74
EBT Improvements	-	-	\$55	\$125	
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## **Packaged Meats Margin Growth**









#### **New Covenant Amendments in Place**

Interest coverage covenant

FY09 3Q 1.6:1 versus 2.4:1 actual

FY09 4Q 1.2:1

FY10 1Q 1.35:1

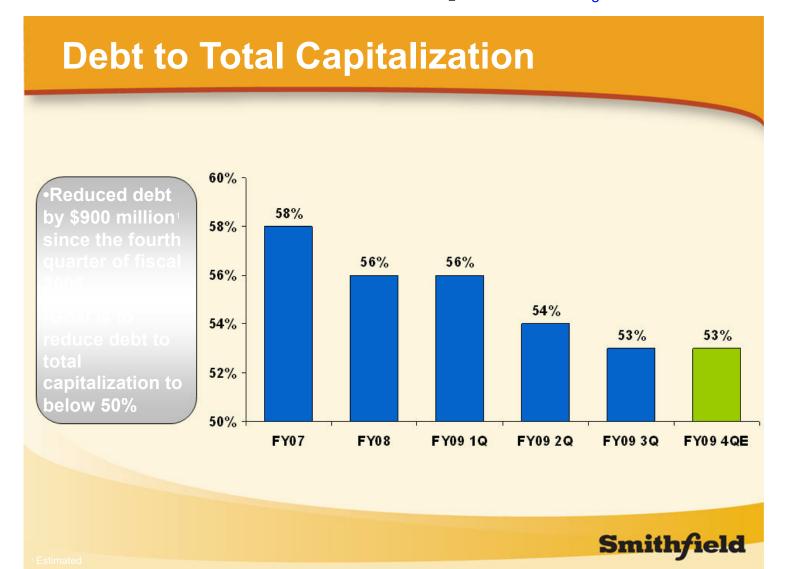
FY10 2Q 1.35:1

FY10 3Q 2.0:1

FY10 4Q to maturity 3.0:1

Estimated increase in annual interest expense of \$20
 -25 million and amendment fees of \$12 million

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#### **Covenant Update**

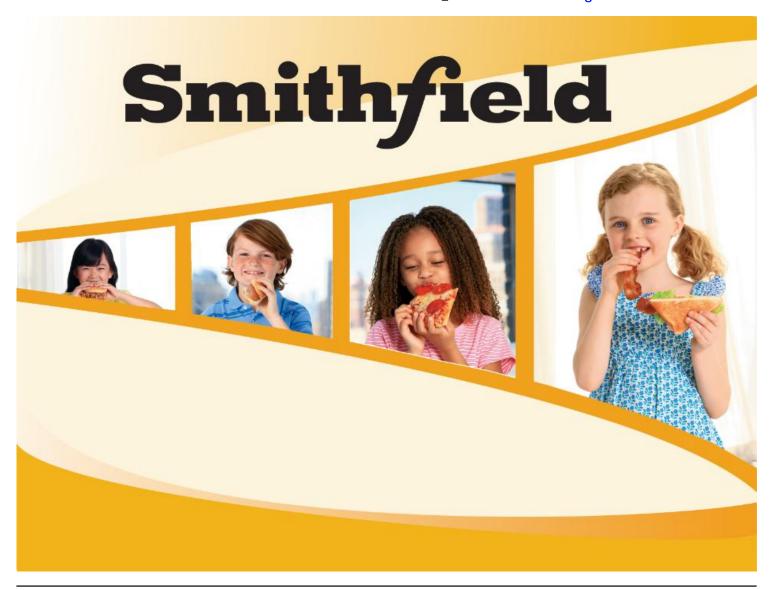
- Smithfield expects to meet all FY09 Q4 covenants
- Projections show continued compliance for all of fiscal 2010
- Proactive discussion of refinancing ongoing

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#### **Bottom Line**

- Cautiously optimistic about impact of A(H1N1) influenza
- Already benefitting from Pork Group restructuring plan
- Continue to reduce debt, improve liquidity and strengthen the balance sheet
- Despite A(H1N1), market conditions appear to be moving in the right direction
- We believe that fiscal 2010 should be a better year than the current year



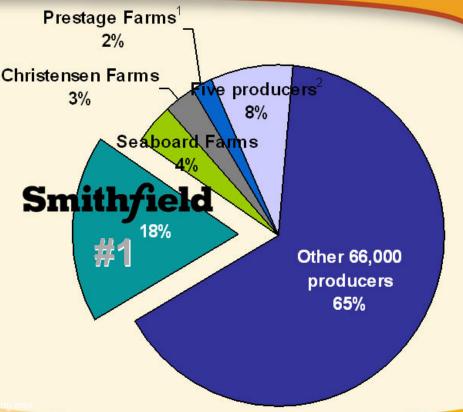




## **Market Leader: Hog Production**

Hog Production\*
Sales: \$2.4 billion
Operating Loss:
\$(98.1) million

- World's largest hog producer
- •Produced 19 million hogs domestically in FY08
- •Produced 1.6 million hogs in Poland and Romania in FY08



Note: Fiscal 2008 sales (before eliminations) and operations.

Source: United States Industry Data Successful Farming.

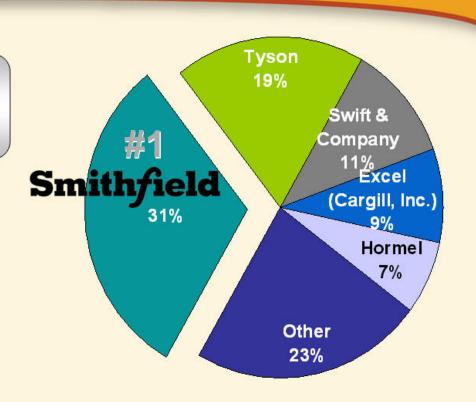
The majority of hogs from Prestage Farms and Goldsboro Hog Farm are sold to

<sup>2</sup> Approximate market shares of Five Producers: Cargill=2%; Iowa Select Farms=2%; Th

#### **Market Leader: Pork**

# Sales: \$9.6 billion Operating Profit. \$449.4 million

- World's largest pork processor
- Processed 31 million hogs in FY08
- Sold approximately4.0 billion pounds of fresh pork in FY08
- Sold approximately3.1 billion pounds of packaged meats in FY08

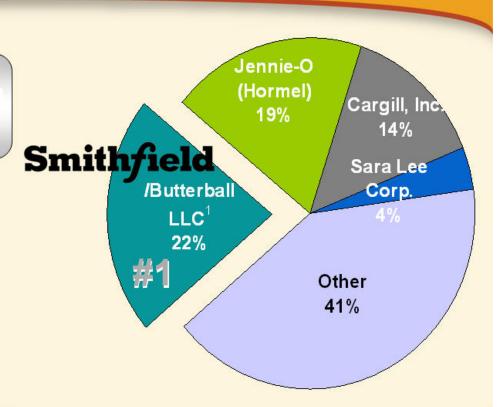


\*Note: Fiscal 2008 sales (before eliminations) and operating profi Source: United States Industry Data Successful Farming

## **Market Leader: Turkey Processing**

Other Segment\*
Sales: \$149 million
Operating Front:
\$28.2 million

- Comprised of turkey production operations and Butterball joint venture
- Butterball is the largest turkey processor in the U.S.
- •Butterball processed 54 million turkeys in FY08



\*Note: Fiscal 2008 sales (before eliminations) and operating profit Source: United States Industry Data Successful Farming

<sup>1</sup> 49 percent-owned joint venture

## **Market Leadership: International**

# International\* Sales: \$1.2 billion Operating Pront: \$76.9 million

- Subsidiaries in Poland, Romania and the United Kingdom
- 37% ownership of Campofrío Food Group (public company) with production facilities in Belgium, France, Italy, The Netherlands, Portugal and Spain
- •Joint ventures or major investments in Mexico and China



\*Note: Fiscal 2008 sales (before eliminations) and operating prof

## Campofrío Food Group - Dominant Brands

- Leading European packaged meats company, and one of the largest worldwide with sales of €2.1 billion¹
- Smithfield owns 37% of publicly-traded company
- Current market value of approximately \$340 million<sup>2</sup>
- #1 packaged meats market share in
  - France
  - Spain
  - The Netherlands
  - Belgium
  - Portugal

Pro-forma combined figure as of December 2007

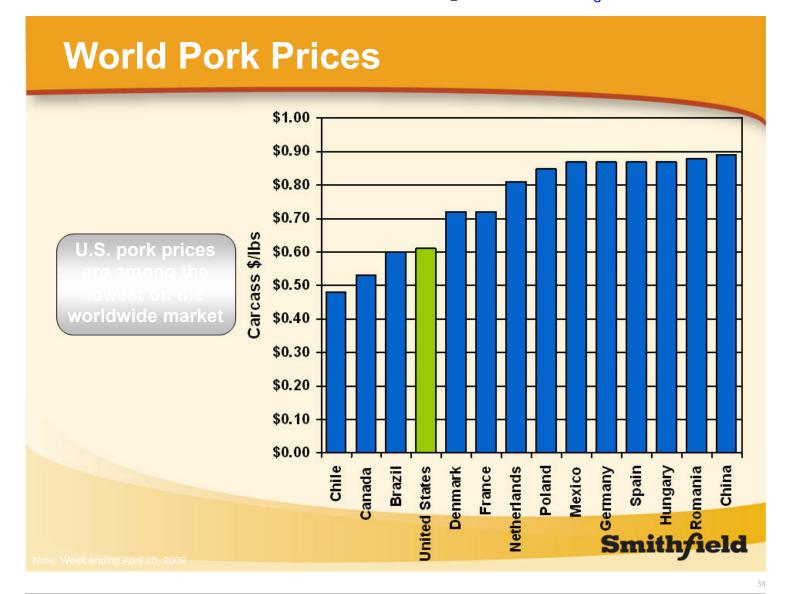
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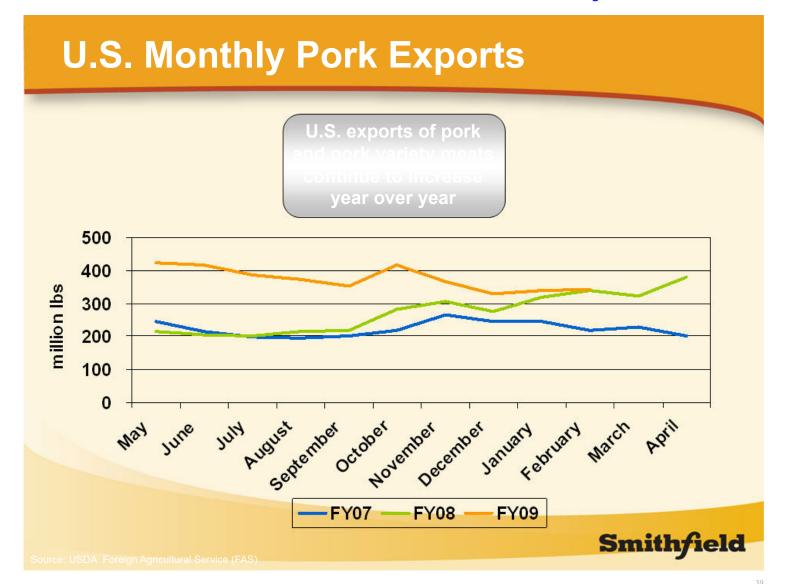


#### **International Situation Analysis**

- Smithfield remains optimistic on exports
  - Pork production declining worldwide
  - Production in several major importing countries declining
  - Production in major exporting countries declining
  - U.S. pork prices are cheap

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## **Top Ten Worldwide Pork Producers**

Top ten producing countries account for 93% of worldwide production

With exception of China and Russia, world pork production is shrinking

 China is "officially" projecting a 3% increase, our estimate is no annual growth

Rank	<u>Country</u>	2008 Production (billion lbs)	Projected change 2008 to 2009
1	China/HK	96.6	0%
2	EU-27	49.2	-6%
3	United States	23.5	-4%
4	Brazil	6.7	-1%
5	Russian Federation	4.5	4%
6	Vietnam	4.1	-3%
7	Canada	4.1	-10%
8	Japan	2.7	-5%
9	Philippines	2.6	-5%
10	Mexico	2.5	-9%
	Other	14.9	0%
Total		211.4	-2%

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Source: USDA Foreign Agricultural Service (FAS) and Smithfield internal estimate

#### **Top Five Worldwide Pork Importers**

- •Top five pork importers account for 70% of all international pork trade
- Imports account for a substantial portion of domestic consumption, except for China
- Three of the top five importers are experiencing reductions in domestic production

Rank	<u>Country</u>	2008 Imports (billion lbs)	Imports % of Domestic Production	Projected Change in Domestic Production
1	Japan	2.8	100%	-5%
2	Russian Federation	2.1	46%	4%
3	China/HK	1.9	2%	0%
4	Mexico	1.2	47%	-9%
5	Korea	1.0	43%	-2%
	Other	3.9	-	-
Total		12.9	-	

Source: USDA Foreign Agricultural Service (FAS) and Smithfield internal estimates

## **Top Five Worldwide Pork Exporters**

Top five pork exporters account for 95% of all international pork

 With exception of China, all exporters have shrinking domestic production

Rank	<u>Country</u>	2008 Exports (billion lbs)	Projected change 2008 to 2009
1	United States	5.3	-4%
2	EU-27	3.4	-6%
3	Canada	2.4	-10%
4	Brazil	1.5	-1%
5	China/HK	0.4	0%
	Other	0.7	-
Total		13.7	-

Source: USDA Foreign Agricultural Service (FAS) and Smithfield internal estimate

